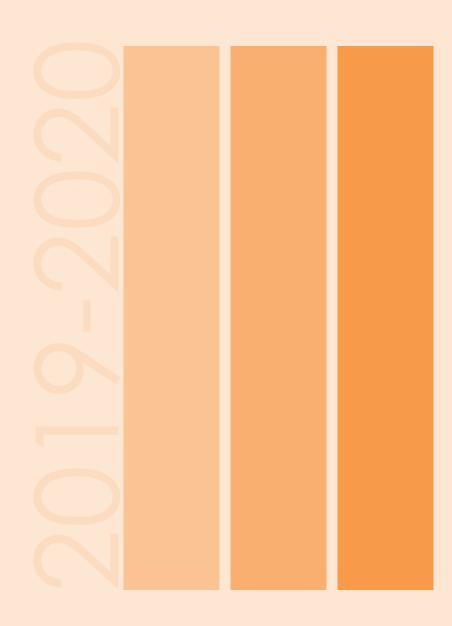
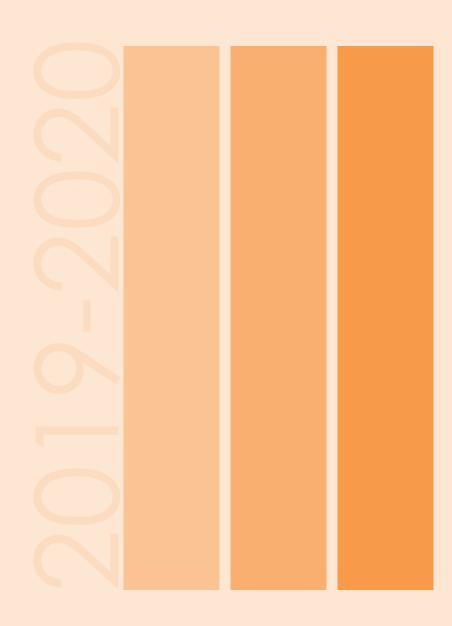
# **ANNUAL REPORT**2019-2020





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PILDAT is an independent, non-partisan and not-for-profit indigenous research and training institution with the mission to strengthen democracy and democratic institutions in Pakistan.

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### Introduction

Pakistan Institute of Legislative Development & Transparency-PILDAT (<a href="www.pildat.org">www.pildat.org</a>) is an independent, non-partisan and not-for-profit indigenous think tank based in Pakistan. Founded in 2001, PILDAT also focuses on producing objective, research-based analysis on policies especially under review by the Parliament and the Executive. PILDAT focuses on political and public policy research, formulation of policies in the field of democratic governance, policy advocacy and capacity-building of national and provincial legislators, political parties, civil and military bureaucracy, youth, women and media.

As a think tank, strengthening democracy and democratic institutions in Pakistan is PILDAT's mission. PILDAT's research, analysis, advocacy and capacity-building has helped in shaping critical policies as well as broadened informed public discourse on critical policies of democratic governance in Pakistan. Following are the flagship areas of PILDAT's work:

- Parliamentary Development
- Parliamentary Monitoring
- Assessment of Quality of Democracy
- Electoral Reforms
- Inter-Institutional Relations
- Political Parties
- Quality of Governance
- Women and Women in Leadership
- Youth
- Right to Information
- Rule of Law

PILDAT is well-recognised as a serious and independent think tank i in policy-making circles, across legislatures, and media within Pakistan and abroad. As an organisation created and led by Pakistani citizens with a belief to strengthen Pakistan's democracy and democratic institutions, PILDAT has, as a cardinal principle, employed and upheld its independence and non-partisan approach. It has very carefully ensured that its research agenda and analyses are rooted in open-minded inquiry reflecting diverse points of view.

PILDAT is a registered non-profit entity under the Societies Registration Act XXI of 1860, Pakistan. Its formal registration process was completed on September 19, 2002.

Further details about PILDAT's work can be obtained from its website: www.pildat.org

## **President's Message**

In the year 2019-2020, PILDAT engaged with elected governments, assemblies and parties and individual elected representatives, especially women legislators, on how to build and strengthen their capabilities and their parties.

During this year, covered in this PILDAT Annual Report 2019-2020 from July 01, 2019 to June 30, 2020, PILDAT has continued to prepare and deliver evidence-based analyses to policy makers and to citizens, while working to encourage greater engagement of citizens with respective governments and assemblies. While more detailed overview of our work is given in following pages, I am glad to share some of PILDAT's work during this year:

- Youth and its political empowerment and engagement has remained a major focus of PILDAT initiatives during this year.
   Not only PILDAT facilitated young people to meaningfully and constructively engage with political parties and stakeholders, we continued to provide avenues of structured engagement and dialogue between young people from across Pakistan with their elected representatives for meaningful political engagement.
- 2. In keeping with our focus on youth, PILDAT launched the 2<sup>nd</sup> Cohort of Young Politicians' Fellowship Programme (YPFP) which selected 27 of the brightest young political party members from all political parties represented in the National Assembly and/or the four Provincial Assemblies to provide them with a unique opportunity of learning, training and building of leadership skills. The Young Politicians' Fellowship Programme (YPFP) is a prestigious programme of training and indepth learning for young, active and passionate political party workers. The highly-competitive fellowship programme was designed to provide a unique opportunity to selected young members, belonging to Pakistan's political parties represented in the National Assembly and/or the four Provincial Assemblies, to tackle political challenges and opportunities and effectively contribute to policy reform. The fellowship, through high-level trainings and engagements, facilitated selected fellows to connect, exchange experiences, and receive academic, practitioner and policy training to enrich their knowledge of the field of politics.
- 3. Women's political empowerment remained high on the agenda of PILDAT's work this year as PILDAT designed, and through partnership with women MPs, delivered targeted capacity-building courses for women representatives in Pakistan's Parliament as well as in the four Provincial Assemblies of Pakistan.
- 4. Strengthening Inter-Institutional Relations through Inter-Institutional Dialogue has remained another continued focus of PILDAT during the year. Through a variety of engagements, interactions, research, analyses and publications, PILDAT has continued to lead an essential and informed discourse in this crucial area during the year.
- 5. In its work on Political Parties, PILDAT engaged with political parties and provided support in developing and articulating party policies in order to strengthen internal democracy within their parties. PILDAT also gathered parliamentarians to understand the federal budget process in Pakistan and highlighted the role of the parliament in budget process.

These initiatives and other modest contributions of PILDAT this year in strengthening democracy and democratic institutions in Pakistan are being shared with you through this report. PILDAT team is committed in effective implementation of our mission for strengthening democracy and democratic institutions in Pakistan.

We place a high emphasis on learning lessons from all aspects of our work to help us to develop stronger and more effective programmes. We also value your opinion and support, and look forward to receiving your thoughts or feedback at <a href="mailto:info@pildat.org">info@pildat.org</a>

Ahmed Bilal Mehboob President

November 2020

### **Abbreviations & Acronyms**

AAP Aam Admi Party
AI Accountability Initiative
AJK Azad Jammu Kashmir
ANP Awami National Party
BHC British High Commission

BISP Benazir Income Support Programme

BJP Bharatiya Janata Party

BNP-M Balochistan National Party (Mengal)
CEC Chief Election Commissioner
CMR Civil-Military Relations

COAS Chief of Army Staff

CPEC China Pakistan Economic Corridor
CPNE Council of Pakistan Newspaper Editors

CSO Civil Society Organisations
CTD Counter Terrorism Department
DAG Democracy Assessment Group

DGCMR Dialogue Group in Civil Military Relations

DISCOs Distribution Companies

ECP Election Commission of Pakistan
FATA Federally Administered Tribal Area
FAP Member Farmer Association of Pakistan

FIA Federal Investigation Agency

GB Gilgit Baltistan

HRCP Human Rights Commission Pakistan

ICT Islamabad Capital Territory

IIMA Indian Institute of Management Ahmedabad

INC Indian National Congress
INLD Indian National Lok Dal
ISPR Inter Services Public Relations

JI Jamaat-e-Islami

JUI-F Jamiat Ulema-e-Islam (Fazlur Rehman)
JUI-S Jamiat Ulema-e-Islam (Samiul Haq)

KP Khyber Pakhtunkhwa

MLA Member of Legislative Assembly
MNA Member of National Assembly
MoFA Ministry of Foreign Affairs
MoWP Ministry of Water and Power
MP Member of Parliament

MPA Member of Provincial Assembly

MPDD Management and Professional Development Department

MQM Muttahida Quami Movement MYP Member Youth Parliament Pakistan

NA National Assembly
NAP National Action Plan
NP National Party

NSC National Security Committee
PIC Punjab Information Commission
PITB Punjab Information Technology Board
PGDM Post Graduate Diploma in Management

PML Pakistan Muslim League

PML-F Pakistan Muslim League-Functional

PML-N Pakistan Muslim League-Nawaz
PPPP Pakistan Peoples Party Parliamentarian

PTI Pakistan Tehreek-e-Insaf PTV Pakistan Television RTI Right to Information

RTIC Right to Information Commission

RoL Rule of Law

SAARC South Asian Association for Regional Cooperation

SC Supreme Court UAE United Arab Emirates

UMT University of Management and Technology

USAID United States Agency for International Development

YP Youth Parliament

### **Basic Information**

### Name of the Organization

Pakistan Institute of Legislative Development and Transparency - PILDAT

### E-mail

info@pildat.org

### Website

www.pildat.org

### Twitter Handle

@Pildat

### Instagram

@pildatpak

### Facebook Page

http://www.facebook.com/PILDAT

### Youtube

http://www.facebook.com/PILDATOFFICIAL

### LinkedIn

@company/PILDat

November 01, 2001

### Legal Entity

Society registered under the Societies Registration Act XXI of 1860

### Objective

To Strengthen Democracy and Democratic Institutions

### Registration Date

September 19, 2002

### Auditors

Nadeem Safdar & Co. (Chartered Accountants)

### **Bankers**

Faysal Bank Pvt. Ltd and Bank Alfalah Pvt. Ltd











### **Board of Directors**

### Mr. Javed Nawaz

Acting Chairman Board of Directors

Mr. Javed Nawaz is the Managing Director of Agro Dev in Oman. He has served on the Executive Committee of the Lahore Chamber of Commerce and Industry (1980-83). He established 3 schools while he was the Chairman Board of Governors, Pakistan College, and Muscat. He is a Law Graduate and has a post graduate degree in Business and Statistics. Mr. Nawaz was member of the First Group Study Exchange Team sponsored by Rotary International to visit California, USA in 1974.

### Mr. Abdul Latif Mirza

**Board Member** 

Mr. Abdul Latif Mirza has served as Manager Production Support, Technology Services, Saudi Hollandi Bank, Riyadh, Saudi Arabia, and Head, EDP Saudi Hollandi Bank, Riyadh, Saudi Arabia.

### Mr. Ismet Amin Khawaja

**Board Member** 

Mr. Ismet Amin Khawaja is General Manager for Foundations Building Contracting Company, Ltd. He is Chairman of the Institution of Engineers Pakistan, Eastern Province Sub-Centre, Saudi Arabia. In October 2001, he was appointed Honorary Investment Counsellor for Eastern Region of Saudi Arabia by the Board of Investment, Government of Pakistan. Mr. Khawaja has been involved in a number of international projects.

### Mr. Mohammad Haroon

**Board Member** 

Mr. Mohammad Haroon has served as Senior Vice President / Assistant General Manager at United Gulf Bank, Bahrain. He had earlier served as an Investment Banker at Investment Corporation of Pakistan at Karachi and Peshawar; Manager, Senior Manager (Development), Acting Zonal Head, Senior Manager (Credit & Marketing for Gulf); and as Commercial Manager, National Bank of Pakistan, Peshawar, Abbottabad and Bahrain, 1974-1981.

### Mr. Mohammad Jameel Bajwa

**Board Member** 

Mr. Mohammad Jameel Bajwa is CEO, Enviro Consult, Lahore. His expertise is in Infrastructure Development. He has worked in Nigeria as Project Manager of Kaduna State Housing Authority and has executed mega-scale projects in his field including housing projects in Pakistan and abroad.

### Mr. Ahmed Bilal Mehboob

Secretary General

The founder, President of the Pakistan Institute of Legislative Development And Transparency – PILDAT, Mr. Ahmed Bilal Mehboob has over 25 years' experience in senior management and advisory positions and over 10 years' experience in design, planning and implementation of projects in the field of Parliamentary development, strengthening democratic institutions, democratization, political discourse, Election Monitoring and dialogues for reconciliation. Mr. Mehboob's focus has been on strengthening democracy and democratic institutions and providing thought leadership on crucial issues that affect democracy and political growth in the country.

### **Mission Statement**

"PILDAT will work for strengthening democracy and democratic institutions in Pakistan by building the capability of and instituting non-partisan monitoring framework for the elected representatives and legislatures while facilitating greater participation of all segments of the society in the democratic process and development of new political leadership"

**Activities During the Reporting Period** 

### **Inter-Institutional Relations in Pakistan**



Hon. Mr. Shah Mahmood Qureshi, Foreign Minister of Pakistan addressing during a PILDAT Course on Pakistan's Foreign Policy in a Changing World

State of inter-institutional relations continues to be a key stumbling block to consolidation of democracy in Pakistan. The realization has been growing over the past few years that Pakistan needs some kind of dialogue among the State institutions at the highest level. The underlying thought behind this realization is that various organs and institutions of the State seem to be increasingly encroaching upon each other's space. The pitch and frequency of complaints and sometime protests against such perceived or real encroachments have been on the increase lately.

Since 2004, PILDAT has been carrying out research and promoting a dialogue in this area with the objective to restore a constitutional equation of inter-institutional relations in Pakistan.

PILDAT initiatives have focussed on enhancing the understanding of institutions about the need for an agreed set of norms to conduct the affairs of the State according to the Constitution and global conventions of democratic governance.

The key outcome of PILDAT's focus has been defining and creation of space for credible, fact-based and non-emotive discourse within public and policy makers on the issues surrounding inter-institutional relations. Working closely with all stakeholders, PILDAT has continued to facilitate informed understanding of underlying issues, various perspectives and the associated risks to democratic governance in Pakistan.

Following key activities were carried out on the subject:

### Monitors Updates on Inter-Institutional Relations

PILDAT's monthly updates on Inter-Institutional Relations are

meant to identify key developments during the month on Inter-Institutional Relations in Pakistan with selected high-profile international developments included occasionally. For the purpose of this update, the institutions are meant to be the Legislature, Judiciary and Executive.

These updates offer succinct and concise snapshot of key issues and happenings to provide a roundup on the subject to policymakers, parliamentarians, media and citizens. These are admired as a chronicle and catalogue of crucial developments in the area and present PILDAT's proposals on reforms for the benefit of all stakeholders. The updates are widely covered, quoted in Parliament & Media and are cited in research.

During July 2019 to June 2020, PILDAT issued 12 monthly updates carrying analysis of major key issues affecting interinstitutional relations in Pakistan.

### PILDAT Dialogue Group on Inter-Institutional Relations

The PILDAT DGIIR continued to provide thought leadership on critical issues affecting inter-institutional relations in Pakistan through issuing statements and holding meetings with relevant stakeholders. PILDAT's work on the subject through the Group continued to serve to widen and contribute to encouraging and enhancing the space for democratic discourse in the society on the hitherto taboo subject of inter-institutional relations.

### Joint System of Defence Command

In August 2019, India announced the creation of the post of Chief of Defence (CDS) to add another layer to its higher defence organisation (HDO). The first Indian Chief of Defence Staff was appointed on December 31, 2019, a few months after the announcement. The change in Indian system of defence command has also generated a debate on the structure of Higher Defence Organisation in Pakistan which was initially



A Participant during a Short Course held in Karachi on August 21, 2019

revamped in 1976.

A discussion paper was compiled by PILDAT and was released on January 30, 2020 to explore Higher Defence Organisation structures in selected countries across the world. In doing so, it aims to see if Pakistan's Higher Defence Organisation can consider incorporating some lessons from modernisation efforts recently seen in some of these countries.

### **Performance of the National Security Committee**

PILDAT released a report on Performance of National Security Committee from August 2018-August 2019 in order to record and analyse the process of decision-making on national security issues in Pakistan. It was a continuation of PILDAT's previous reports that examines the performance of NSC during 2013-2018. The report closely examines publicly available data and reports in the media regarding the meetings and performance of the NSC.

### **Short Courses**

PILDAT arranged and conducted various short courses on different subjects include:

### **Need for Inter-Institutional Dialogue**

PILDAT organised a Short Course on the subject of Pakistan's Public Policy and Political Economy Challenges and the need for Inter-Institutional Dialogue in Pakistan on July 31, 2019 in Lahore.

Speakers included **Mr. Shahid Hamid**, Senior Advocate Supreme Court; Former Governor Punjab; Former Federal Minister for Defence, **Mr. Shahid Kardar**, Former Governor, State Bank of Pakistan, **Dr. Syed Akbar Zaidi**, Political Economist, **Mr. Ahmed Bilal Mehboob**, President PILDAT and **Ms. Aasiya Riaz**, Joint Director, PILDAT.

Participants included nominees from Pakistan Tehreek-e-Insaaf (PTI), in addition to academicians and scholars, who, towards the end of the course, developed practical recommendations for policy makers including for Government, Parliament and Political Parties on how to execute an inter-institutional dialogue.

### Pakistan's Political Economy and Public Policy Paradigm

PILDAT organised a Short Course in Karachi on August 21, 2019 on the subject of Pakistan's Public Policy and Political Economy Challenges.

Speakers included **Mr. Javed Jabbar**, Former Senator, Former Federal Minister for Information and Media Development, **Dr. Syed Akbar Zaidi**, Political Economist, **Mr. Khurram Husain**, Business and Economy Journalist, **Mr. Ahmed Bilal Mehboob**, President PILDAT and **Ms. Aasiya Riaz**, Joint Director, PILDAT.

Participants included nominees from Pakistan Peoples Party and Pakistan Muslim League-Nawaz in addition to professionals and scholars, who, towards the end of the course, developed practical recommendations for policy makers including for Government,



Hon. Syed Naveed Qamar, MNA, PPP, addressing in an Online Course on Parliament and the Purse Strings held on May 21, 2020

Parliament and Political Parties on how to execute an interinstitutional dialogue.

### Pakistan's Foreign Policy in a Changing World

PILDAT conducted a two-day PILDAT Course on the subject of Pakistan's Foreign Policy in Islamabad on September 03-04, 2019 which was inaugurated by Foreign Minister of Pakistan, Mr. Shah Mahmood Qureshi, MNA, who spoke on the subject of Pakistan's diplomatic stance on the Kashmir Issue. Speakers at the Course included Senator Mushahid Hussain Sayed, Chairman, Senate Standing Committee on Foreign Affairs, Mr. Aftab Khokhar, Additional Foreign Secretary (Americas), Mr. Ahmer Bilal Soofi, Expert on International Law, Lt. Gen. (Retd.) Naeem Khalid Lodhi, Former Caretaker Defence Minister and former Defence Secretary, Mr. Aizaz Chaudhry, Director General, Institute of Strategic Studies and Former Foreign Secretary and Dr. Ishrat Husain, Advisor to Prime Minister of Pakistan on Institutional Reforms and Austerity.

A mix of participants joined the course including legislators and office bearers of the two key political parties including the PTI and the PML-N. Office bearers and MPs from the PTI who joined the Course included Senator Seemee Ezdi, PTI, Mr. Arshad Dad, Senior Vice President, PTI, Mr. Omer Cheema, Central Vice President PTI, Dr. Abol Hassan, Additional Secretary General, PTI, Mr. Shahid Zia, Secretary Planning and Development PTI, Dr. Talat Anwar, Secretary Economic Affairs, PTI and Brig (Retd) Mr. Simon Sharaf, PTI. MPs and office bearers from the PML-N who participated in the Course included Senator Ayesha Raza Faroog, Secretary Membership and Training PML-N, Dr. Aisha Ghaus Pasha, MNA, and Member PML-N Economic Advisory Council, Mr. Ali Zahid, MNA PML-N, Mr. Ramesh Arora, former MPA and Central General Secretary, PML-N Minority Wing and Mr. Bilal Kiyani, Assistant Secretary General, PML-N. The course was also attended by Senator Hasil Bizenjo, President National Party, and Mr. Saleem Safi, renowned journalist. Other professionals who participated in the course included Ms. Amna Munawwar



Speakers and Participants during an Online Briefing Session on Overview of the Federal Budget held on June 14, 2020

Awan, President Centre for Pakistan and International Relations, Mr. Muhammad Abdullah Saeed, Researcher at AJS Law, Ms. Irsa Bilal, Development professional, Ms. Azba Abdullah, Researcher at Aap News and Mr. Saifullah Khan, Managing Partner SU Khan Associates.

# Understanding Pakistan's Political Economy & Public Policy Paradigm

A short course on Pakistan's Political Economy and Public Policy Paradigm held by PILDAT on February 27, 2020.

Speakers at the course included **Dr. Syed Akbar Zaidi**, renowned Political Economist, and **Mr. Ahmed Bilal Mehboob**, President PILDAT. Leading comments were made by **Dr. Aisha Ghaus Pasha**, PML-N MNA, Member Economic Advisory Council PML-N and former Finance Minister Punjab, and **Dr. Talat Anwar**, Secretary Economic Affairs, PTI.

Participants included senior political leaders and legislators from the top three political parties-PTI, PML-N, and PPP, academics, diplomats, students and prominent members of civil society. Office Bearers and Legislators from PTI included, Senator Seemee Ezdi PTI, Dr. Abol Hassan, Additional Secretary General, PTI, Dr. Shahid Zia, Secretary Planning and Development PTI, Dr. Talat Anwar, Lt. Gen (Retd) Naeem Khalid Lodhi, former Defence Minister, Mr. Mussaddiq Ghumman, Central Joint Secretary PTI, Mr. Siraj Ahmed, Secretary Finance PTI, Dr. Nausheen Hamid, MNA, Dr. Shahid Yusaf and Mr. Faizullah Kamoka, MNA. Office Bearers and Legislators from PML-N included, Senator Ghous Niazi, Dr. Aisha Ghaus Pasha, MNA, Dr. Nisar Cheema, MNA, Ms. Zahra Wadood Fatemi, MNA, Engineer Khurram Dastgir Khan, MNA, Former Federal Minister, Ms. Shaista Pervaiz Malik, MNA, and Mr. Ali Pervaiz Malik, MNA. Participants from PPP included Senator Bahramand Tangi, Mr. Ahmad Kareem Kundi, MPA from KP, and Mr. Aamir Fida Piracha, former MPA Punjab. Participants from civil society included Mr. Ali Javed, student at COMSATS, Mr. Ahmed Hassan Awan, Lecturer at Fatima



Group Photo of Participants of a Short Course in Lahore on Understanding Pakistan's Political Economy & Public Policy Paradigm

Jinnah Women University, Ms. Arifa Mazhar, Chief Executive at Strengthening Participatory Organization, Brig (R) Raashid Wali Janjua, Director Research IPRI, Mr. Khurram Abbas, Research Officer IPRI, Mr. Malik Majeed, Senior Analyst at Cornerstone Research, Ms. Sana Afzal, Lecturer at National College of Business Administration and Economics, Mr. Mateen Amin, Political Economy Officer at Australian High Commission, Ms. Lauren Waugh, Second Secretary at Australian High Commission and Mr. Touseef Abbas, student.

### MPs Highlight Minimal Role of Parliament in Federal Budget

In a PILDAT organised online course on Parliament and the Purse Strings, speakers and participating MPs highlighted the negligible role of Parliament in influencing and scrutinizing federal budget and agreed that multi-party consensus is required to enhance Parliament's role in the Federal Budget process.

Power of the purse or control on purse strings is one of the most crucial powers of an elected parliament over a country's budget and its public expenditure. This power and its effective use become all the more essential in a developing country like Pakistan struggling with economic management of inadequate resources. With the new dynamic of dealing with COVID-19, this power has taken an all new centrality. In the PILDAT Online Short Course on Parliament and the Purse Strings speakers and participants discussed that due to key issues relating to rules and duration of the budget process, Pakistan's Parliament is unable to fully utilise the power of scrutiny of federal budget. There is lack of consensus on reforming the parliamentary budget process among the parliamentarians which must change in order to strengthen Parliament's effectiveness.

Hon. Syed Naveed Qamar, MNA and Former Federal Minister delivered a keynote presentation on required reforms in Pakistan's Parliamentary Budget Process. The opening presentation on Parliamentary Budget Process in Pakistan was made by Mr. Ahmed Bilal Mehboob, President PILDAT. Lead discussants included Chairperson of the National Assembly Standing Committee on Finance, Revenue and Economic Affairs, Hon. Mr. Faiz Ullah, MNA along with members of the committee, Hon. Dr. Aisha Ghaus Pasha, MNA and Hon. Mr. Ali Pervaiz Malik, MNA.

Participants included lawmakers and office bearers of political parties including Senator Rubina Khalid, PPP, Senator Nuzhat Sadiq, PML-N, Senator Dr. Musadik Malik, PML-N, Mr. Qaiser Ahmed Shaikh, MNA PML-N, Ms. Marriyum Aurangzeb, MNA PML-N, Mr. Jamshed Thomas, MNA, PTI, Syed Hussain Tariq, MNA PPP, Ms. Shaza Fatima Khawaja, MNA, PML-N, Mr. Haider Zaman Qureshi, Central Secretary Finance PPP, Mr. Muhammad Arshad, General Manager Finance PTI, Mr. Bilal Azhar Kayani, Assistant Secretary General PML-N, Mr. Straj Ahmad, Central Finance Secretary PTI, Mr. Aimal Bashir, Member PTI, Syed Izhar Uddin Jan, District Deputy Secretary General PTI, Mr. Asif Rasheed, General Manager Finance & Reporting, PTI and Mr. Bashir Safi, Secretary Good Governance Tehsil Temergara, PTI.

Other participants who joined the course included: Ms. Lauren Waugh, Second Secretary at Australian High Commission, Mr. Ali Abbas, an engineer, Mr. Aurang Zaib Ashraf, Advocate High Court Lahore, Ms. Kiran Sheikh, Lecturer at IBA Hyderabad, Mr. Ali Ahmed Palh, Advocate High Court Sindh, Mr. Tayyab Mansoor Nawaz, Student, Ms. Fatima Haider, Ms. Alishae Khar, Senior

Research Analayst at Urban Unit Punjab, Ms. Nida Mahmood, Researcher, Mr. Shahnawaz Mangrio, Deputy Manager Legal at Port Qasim Authority and Mr. Mohsin Khawaja, Digital Marketeer.

### MPs take up key Constitutional, Legal and Rules Amendments to Strengthen Parliamentary Scrutiny of Budget

PILDAT organised an online briefing/course on Overview of the Federal Budget 2020-2021 on June 15, 2020 in which speakers and participating Parliamentarians highlighted the need of Parliament to assert itself in the formulation of budget policy.

**Mr. Nohman Ishtiaq**, an expert in the field of Public Finance, presented key ingredients of the Federal Budget 2020-2021. He shed light on the current budget policy, what are some key numbers (facts and figures), what are key challenges and most importantly, what is the role of Parliament in the budget process.

Lead Commentators included **Syed Naveed Qamar**, MNA and Former Federal Finance Minister, **Dr. Aisha Ghaus Pasha**, MNA and Former Punjab Finance Minister and **Mr. Faiz Ullah**, MNA and Chairperson of the National Assembly Standing Committee on Finance, Revenue and Economic Affairs.

Chairperson of the National Assembly Standing Committee on Finance informed the audience that he has submitted in the National Assembly the following proposed amendments that were deliberated and agreed upon in a previously organised PILDAT discussion on Parliamentary Budget Process (held online on May 21, 2020):

- Amend the Public Finance Management Act 2019 to obligate the Federal Government to share Budget Strategy Paper with Standing Committees of the National Assembly and the Senate on Finance before its approval by the Federal Cabinet
- 2. Amend Rules of Procedure and Conduct of Business in the National Assembly to give powers to standing committees to review budget after its presentation in the Assembly
- Amend Constitution Article 84 making it mandatory for government to seek prior Assembly approval for supplementary grants

Participants of the briefing included lawmakers and office bearers of political parties including Mr. Attaullah Tarar, Deputy Secretary General PML-N, Mr. Haider Zaman Qureshi, Central Secretary Finance PPP, Ms. Shaza Fatima Khawaja, MNA PML-N, Mr. Bilal Azhar Kayani, Assistant Secretary General PML-N, Senator Dr. Musadik Malik, PML-N, Senator Ayesha Raza Farooq, Chair, Senate Committee on Rules of Procedure and Privileges, PML-N, Mr. Malik Muhammad Ahmed, MPA

PML-N, Senator Nauman Wazir Khattak, PTI, Rana Iradat, MNA PML-N, Syed Murtaza Mahmud, MNA PPP, Ms. Mehnaz Akbar Aziz, MNA PML-N and Mr. Ahmad Kundi, Member PPP.

Other participants who joined the course included Mr. Intikhab Alam, Student, Syed Ali Abbas Shah, Web-developer, Ms. Qurat ul Ain Ismail, Political Specialist at US Consulate, Karachi, Mr. Mohsin Khawaja, Digital Marketeer and Mr. Muhammad Zaid Rafiq, Deputy Director Legislation at the National Assembly Secretariat.

### **Parliamentary Monitoring**

From the inception of the organisation, PILDAT built into its work both Legislative Development as well as Legislative Performance Assessment.

PILDAT firmly believes that parliamentary information belongs to the public and without facilitating public to understand and have access to parliamentary performance, citizens cannot hold their public representatives and elected institutions to account. Based on the belief that parliamentary democracy can best flourish when citizens understand parliamentary performance and hold their elected representatives to account through the performance in Legislatures, PILDAT developed an in-house framework to assess the performance of Pakistan's Legislatures. As a pioneer in this field, PILDAT used the framework to seek and use data on legislative performance to analyse and publish periodic and annual reports on performance of National Assembly, the Senate and 4 Provincial Assemblies. In addition, PILDAT has also carried out individual assessments of various Standing Committees. The PILDAT framework has been refined over the years learning from other assessment frameworks while PILDAT also began to use the Inter-Parliamentary Union toolkit for Evaluating Parliament as part of its assessment.

PILDAT assessments have also been guided by the belief that objective analyses of performance of legislatures in Pakistan must offer proposals for legislative reform that can positively contribute to legislative development and strengthening in Pakistan.

# PILDAT Comparative Assessment of Performance of Provincial Assemblies during First Year

In a PILDAT comparative assessment of performance of Pakistan's 4 Provincial Assemblies in their first year after the 2018 General Election, Provincial Assembly of Sindh has outranked other Provincial Assemblies in holding sessions for most days during the first year. This assessment report was released on August 09, 2019.

Provincial Assembly of Sindh has also met for 91 working days during the first year, followed by the Punjab Assembly, which met for 77 working days, KP Assembly which held its sessions for 61 working days during the year and Balochistan Assembly, having met for 51 working days during the first year after formation.

Provincial Assembly of Sindh leads other Provincial Assemblies in terms of number of working hours during the year. It has met for 303 hours during the first year, with an average 3.20 hours per sitting. Compared to that, Provincial Assembly of the Punjab has met for 172.31 hours during the year, ranking second on total number of hours met during the year. It has met for an average of 2.14 hours per sitting. Provincial Assembly of Balochistan ranks at number 3 for meeting 167.09 hours during the year. It has met for an average

of 3.16 hours per sitting. Provincial Assembly of Khyber Pakhtunkhwa ranks last for meeting 151.48 hours during the year. It has met for an average of 2.29 hours per sitting during the first year.

Provincial Assembly of Balochistan leads other Assemblies in terms of presence and attendance of Chief Ministers in Assembly sessions and proceedings during the first year. Chief Minister Balochistan, Jam Kamal Khan, MPA, attended 31 out of 51 or 60.78%, sittings of the Provincial Assembly of Balochistan. Sindh Chief Minister, Mr. Murad Ali Shah, MPA, was present in 37 out of 91 working days or 40.66%, Chief Minister Punjab, Sardar Usman Ahmed Khan Buzdar, MPA, was only part of 12 out of 77, or 15.58%, sittings of the Punjab Assembly during the year while Chief Minister Khyber Pakhtunkhwa, Mr. Mahmood Khan, joined 9 out of 61, or 14.75%, sittings of the Provincial Assembly of Khyber Pakhtunkhwa.

At the other end of representation, Provincial Assembly of Balochistan also leads other Assemblies where, Malik Sikandar Khan, MPA, Leader of the Opposition in the Balochistan Assembly, has attended 41 out of 51, or 80.39% sittings of the Assembly. Syed Firdous Shamim Naqvi, MPA, belonging to Pakistan Tehreek-e-Insaf, has attended 67 out of 91 or 73.62% sittings of the Assembly. While KP ranks fourth in all Assemblies in terms of attendance of sessions by KP Chief Minister, the Leader of the Opposition in Provincial Assembly of Khyber Pakhtunkhwa, Mr. Akram Khan Durrani, MPA, belonging to MMA, has attended 44 sittings, or 72.13%, in the KP Assembly and therefore ranks third in Provincial Assemblies. The least number of sittings joined by a Leader of the opposition in 4 Provincial Assemblies are by Mr. Muhammad Hamza Shahbaz Sharif, MPA, belonging to Pakistan Muslim League-Nawaz, who has attended 20 out of 77 sittings, or 25.97%, in the Provincial Assembly of the Punjab during the first year.

Provincial Assembly of Khyber Pakhtunkhwa has ranked on top with most bills passed during the year. The Provincial Assembly of Khyber Pakhtunkhwa has passed 30 bills, followed by Provincial Assembly of the Punjab, with 17 legislations passed, Provincial Assembly of Sindh having passed 12 bills and Provincial Assembly of Balochistan which has passed 8 bills during the first year.

Provincial Assembly of Khyber Pakhtunkhwa was also the first Provincial Assembly which formed its Standing Committees after the General Election, in November 2018, almost after 3 months of its formation. Provincial Assembly of the Punjab ranks second for forming its Standing Committees in January 2019, after almost 5 months of Assembly formation. It took Provincial Assembly of Sindh a little over 7 months to form its Standing Committees while Provincial Assembly of Balochistan has maintained its tradition of most amount of

delay, though a close second to Sindh Assembly, for forming its committees at the end of March 2019.

Out of the 4 Provincial Assemblies, only two Assemblies, namely Punjab and KP, transparently provide attendance figures of respective MPAs while both Provincial Assembly Sindh and Balochistan do not provide figures on average attendance of respective MPAs in Assembly sessions. Of the two assemblies providing figures on attendance of respective MPAs, KP leads in percentage of attendance of MPAs in Assembly session with 75% attendance or an average of 93 MPAs attending Assembly sessions, followed by Punjab where 57% of MPAs, or 211.38 average attendance of MPAs in Assembly sessions. The Punjab Assembly, however, has attained the dubious distinction of non-transparency in introducing and passing a bill on increase in salaries of MPAs during the first year. While all other proceedings, legislation and other details on performance of the Assembly are available on the website of the Assembly, the bill of increase in salaries of MPAs has not been made publicly available on the website.

Public representatives' review, scrutiny of passage of budget of the respective governments is one of their most important functions every year. However, traditionally, very little time is spent in Pakistan's legislatures, both national and provincial, in scrutiny and passage of national and provincial budgets. Despite repeated calls for reform in strengthening the time and process of legislative scrutiny of budgets, the first year of the Provincial Assemblies has not seen much difference in terms of days and time spent on passage of respective provincial budgets. Provincial Assembly of Sindh has spent most number of days, 15, and most number of hours, 70.45 in passage of Sindh Government budget during the first year. It is followed by Provincial Assembly of the Punjab, which met for 12 sittings and 27.47 hours, for passage of provincial budget. Balochistan Assembly ranks third for allocating 6 working days and 26.56 working hours spent in scrutiny and passage of provincial budget. The KP Assembly ranks last in terms of hours spent in passage of provincial budget with having spent 22.58 hours in this crucial exercise, though it ranks third with having spent 8 days in discussion and passage of provincial budget during the first year.

## **Political Empowerment of Women**



(L-R) Mr. Farhatullah Babar, Secretary General PPPP, Senator Sassui Palijo, Ms. Aasiya Riaz, Joint Director, PILDAT, Senator Lt. Gen. (Retd.) Abdul Qayyum, Ms. Shaista Pervez Malik, MNA

PILDAT has always focussed on building the capabilities of elected representatives, including women. PILDAT has been actively engaged with building the capabilities of elected Legislators towards a better discharge of their functions of Legislation, Representation and Oversight. PILDAT regularly conducts training/briefing workshops and sessions for Legislators belonging to the National Assembly and the Senate of Pakistan, 4 Provincial Assemblies as well as 2 Legislative Assemblies of Azad Jammu & Kashmir and Gilgit-Baltistan.

Under this stream, PILDAT has especially conceptualised, designed and delivered capacity building, policy advocacy and reform initiatives especially aimed to strengthen women's political and legislative involvement.

During this period, PILDAT conducted a series of capacity building sessions for women legislators in Pakistan as follows:

# PILDAT holds capacity building session for Punjab MPAs on Being effective Committee Member

PILDAT delivered a Training session on November 12, 2019 in Lahore on the subject of How to be an Effective Committee Member focused exclusively towards enhancing capacities of women MPAs of Punjab Assembly.

Key speakers at the briefing included **Mr. Mohsin Leghari**, Minister for Irrigation, **Mr. Inayat Ullah Lak**, Director General (PA & R), Provincial Assembly of the Punjab, **Ms. Ayesha Javed**, Former two times MPA and **Ms. Zakia Shahnawaz Khan**, MPA and Former Provincial Minister.

Members of the Punjab Assembly who participated in the training included Ms. Mussarat Jamshed, MPA, Ms. Salma Saadia Taimoor, MPA, Ms. Sadia Sohail Rana, MPA, Ms. Seemabia Tahir, MPA, Ms. Zakia Shahnawaz Khan, MPA, Ms.

Uswah Aftab, MPA, Ms. Aisha Nawaz, MPA, Ms. Kanwal Pervaiz Ch., MPA, Ms. Bushra Anjum Butt, MPA, Ms. Farhat Farooq, MPA, Ms. Sadiqa Sahibdad Khan, MPA, Ms. Uzma Kardar, MPA, Ms. Sumaira Ahmed, MPA, Ms. Khadija Umer, MPA, Ms. Rukhsana Kausar, MPA, Ms. Rashida Khanam, MPA, Ms. Shaheen Raza, MPA, Ms. Umul Banin Ali, MPA, Ms. Shahida Ahmed, MPA, Ms. Shamsa Ali, MPA, Ms. Raheela Khadim Hussain, MPA, Ms. Tahia Noon, MPA, Ms. Neelum Hayat Malik, MPA.

# How to be an Effective Legislator; a PILDAT Course for KP MPAs

A short course on How to be an effective Legislator, focusing exclusively on enhancing the capacities of women MPAs of KP Assembly, was organized by PILDAT in collaboration with the International Republican Institute on November 27, 2019 in Peshawar.

**Mr. Nasrullah Khan**, Secretary Provincial Assembly of Khyber Pakhtunkhwa, gave his opening remarks highlighting the importance of these capacity building sessions and thanked PILDAT for organizing this session.

Addressing the participants, **Mr. Atta Ullah Khan**, Special Secretary Provincial Assembly of Khyber Pakhtunkhwa, shared in detail the significance of learning about and using Rules of Procedure of KPAssembly to be effective legislators.

**Ms. Maliha Asghar**, Member of the Provincial Assembly of KP and Chairperson Women Parliamentary Caucus, spoke on the subject of importance of knowing and following rules of procedures to be an effective legislator and why each and every member must know rules to be fully aware of their rights.

Ms. Humaira Khatoon, Member of the Provincial Assembly of



Mrs. Mehtab Akbar Rashdi, Former MPA briefing MPAs of Sindh Assembly on Effective Role in Committees on December 18, 2019 in Karachi

KP, raised the issue of work-life balance for Women Legislators and highlighted the importance of how to effectively manage time between family life and assembly life, while being an effective legislator.

The course saw active question and answer and discussion session by MPAs. Members who participated in the training included Ms. Sobia Shahid, MPA, Ms. Ayesha Bano, MPA, Ms. Maria, MPA, Ms. Madiha Nisar, MPA, Ms. Asia Saleh Khattak, MPA, Ms. Somi Falak Naz, MPA, Ms. Baseerat Khan, MPA, Ms. Sumaira Bibi, MPA, Dr. Asiya Asad, MPA, Ms. Sajida Hanif, MPA, Dr. Sumera Shams, MPA, Ms. Sitara Afreen, MPA and Ms. Rabia Basri, MPA.

### A PILDAT Course for Sindh MPAs on How to be an Effective Parliamentarian

A short course on How to be an effective Parliamentarian, focused exclusively on enhancing the capacities of women MPAs of Sindh Assembly, was organized by PILDAT in collaboration with the International Republican Institute (IRI) on December 17, 2019 in Karachi.

**Syed Sajid Ahmed**, Automation Administrator, Provincial Assembly of Sindh, gave his opening remarks briefing on Rules and Procedures of Provincial Assembly of Sindh.

Addressing the participants, **Mr. Muzaffar Hussain Shah**, Senator and Former Chief Minister and Former Speaker, Provincial Assembly of Sindh, commended the role of PILDAT. He discussed different tools for an effective legislation. He further said an effective legislator should always be well versed with all the policies. He should know his authority & privileges. He emphasized on the legal grip on the assembly rules and procedures.

**Mr. Nisar Ahmed Khuhro**, Former MPA / Former Speaker – Provincial Assembly of Sindh appreciated PILDAT on capacity building of Parliamentarians. He said our political system needs focus. He further added that there should be a gender equality. An effective legislator should bring issues of public interest, focus on laws and rules. Accountability is another important tool for an effective legislator. He concluded by saying that a good legislator should always talk with in parliamentary language and avoid confrontation.

**Ms. Sharmila Farooqui**, Former MPA and Former Advisor to CM Sindh, suggested that more programs like this should be held involving more members. She focused on the important factors for an effective legislation which includes Representation, Legislation and Oversight. She concluded on a suggestion that a legislator should always do homework before every session.

The training concluded with an intense question and answer and discussion session by MPAs. Members of Sindh Assembly who participated in the training included Ms. Ghazala Sial, MPA, Ms. Heer Soho, MPA, Ms. Shamim Mumtaz, MPA, Ms. Adeeba Hassan, MPA, Ms. Sidra Imran, MPA, Ms. Mangla Sharma, MPA, Ms. Naseem Rajpar, MPA, Ms. Nusrat Bano Sehar Abbasi, MPA, Ms. Shahnaz Begum, MPA, Ms. Tanzila Umi Habiba, MPA, Ms. Shazia Karim, MPA, Ms. Kalsoom Akhtar Chandio, MPA, Dr. Seema Zia, MPA, Syeda Marvi Faseeh, MPA, Ms. Shahana Ashar, MPA.



Women Parliamentarians during a briefing on Effective Role in Committees held on January 14, 2020.

# PILDAT holds capacity building session for Sindh MPAs on Being effective Committee Member

On December 18, 2019, PILDAT delivered a Training session in collaboration with the International Republican Institute on How to be an Effective Committee Member focused exclusively towards enhancing capacities of women MPAs of Sindh Assembly.

**Mr. Tariq Hussain Mahar**, Assistant Secretary PAC, Provincial Assembly of Sindh, gave his opening remarks briefing on Rules of Standing Committees of Sindh. He also gave an overall comparison of these Rules with other Provinces.

Addressing the participants, **Mrs. Mehtab Akbar Rashdi**, Former MPA, said women are playing an important role in Assemblies. She encouraged an active participation in committees. She said that due to a progressive mindset, Sindh has comparatively more effective committees. An effective committee member can play more effective role than an individual member of assembly as Committees are given more empowerment. To be an effective member, one should have a grip on subject / department. She concluded the talk by saying that members of committees are more effective in holding departmental accountabilities too.

**Senator Quratulain Marri** said that primary role of a legislature is the legislation which can come through the committees. She laid stress on taking an active part in committees. She said committees help in giving an individual say, so one should raise their voice. She added that to be an active and effective committee member, one should also ask a lot of legit questions.

The training concluded with an intense question and answer and discussion session by MPAs. Members of Sindh Assembly who participated in the training included Ms. Rabia Khatoon,

MPA, Ms. Rana Ansar, MPA, Dr. Seema Zia, MPA, Ms. Adeeba Hassan, MPA, Ms. Rabia Azfar, MPA, Ms. Mangla Sharma, MPA, Ms. Shahana Afsar, MPA, Ms. Tanzeela Umi Habiba, MPA, Ms. Shamim Mumtaz, MPA, Ms. Shehnaz Begum, MPA and Ms. Nusrat Abbasi, MPA.

# Speaker Khyber Pakhtunkhwa chairs PILDAT capacity building session for Women MPAs on Effective Committee Membership

Chairing the PILDAT Session for KP Women MPAs, **Mr. Mushtaq Ahmed Ghani**, Speaker Provincial Assembly of Khyber Pakhtunkhwa said an effective MPA is the one who is an effective committee member. He thanked PILDAT for holding such capacity building programmes.

The PILDAT capability building session for KP Women MPAs was organised on January 07, 2020 in collaboration with the International Republican Institute (IRI) on How to be an Effective Committee Member.

**Mr. Ahmed Bilal Mehboob**, President PILDAT, initiated the session by offering fateha for the deceased brother of Former Senator Farhatullah Babar who was to be one of the speakers at the session. Mr. Mehboob thanked each member for for joining the training session and also appreciated speakers for joining the session.

Mr. Nasrullah Khan Khattak, Secretary Provincial Assembly of Khyber Pakhtunkhwa, thanked PILDAT for organizing such programmes and requested that PILDAT should continue organizing such training sessions as they are of immense value towards capacity building of legislators. He also highlighted how PILDAT's reports are helping them in their self-assessment.

Addressing the participants, **Mr. Amjad Ali**, Additional Secretary Legislation, KP Assembly, shared in detail on how



Hon. Nisar Ahmed Khuhro, President, Pakistan Peoples Party, Sindh addressing MPAs of Sindh Assembly on December 17, 2019 in Karachi

they can be effective committee members. The highlights of his presentation included introduction to standing committees, roles and responsibilities of Chairperson and members and how can they be effective committee members.

**Mr. Atta Ulla Khan**, Special Secretary / Secretary to the Speaker Provincial Assembly of Khyber Pakhtunkhwa, stressed that a Committee is assembly at work whereas the house is assembly at exhibition. He gave his point of views on how women MPAs can become very effective committee members.

The Session was concluded by **Ms. Maliha Ali Asghar**, MPA, Chairperson Parliamentary Women Caucus, who said that everyone should read the rules and be fully aware before joining Committee Meetings. If one is fully aware of all rules, they can be effective Committee members.

Members of KP Assembly who participated in the session included Ms. Humaira Khatoon, MPA, Ms. Somi Falak Naz, MPA, Ms. Sumaia Bibi, MPA, Dr. Asiya Asad, MPA, Ms. Rabia Basri, MPA, Ms. Asia Saleh Khattak, MPA, Ms. Sajida Hanif, MPA, Ms. Baserat Khan. MPA. Ms. Rehana Ismail. MPA, Ms. Anita Mehsud. MPA, and Dr. Sumera Shams, MPA.

### MPs responsible for strengthening Parliament and making Committees effective

Speakers and MPs at the PILDAT briefing on *Effective Committee Membership*, emphasized that it is a key responsibility for members of Parliament to strengthen Parliament and make committees effective.

Speakers at the session included **Senator Sassui Palijo**, Chairperson, Senate Standing Committee on Parliamentary Affairs, former Senator and Secretary General PPP-Parliamentarian, **Farhatullah Babar**, **Ms. Shaista Pervaiz**, MNA and former Secretary, Women's Parliamentary Caucus, **Senator Lt. Gen. (Retd.) Abdul Qayyum**, Chairperson, Senate Standing Committee on Defence Production, **Ms. Kanwal Shauzab**, MNA and Parliamentary Secretary Planning, Development and Special Initiatives, and **Ms. Aasiya Riaz**, Joint Director PILDAT.

**Senator Sassui Palijo**, Chairperson Senate Standing Committee on Parliamentary Affairs, thanked PILDAT for such capability sessions and also highlighted how PILDAT has been striving to improve parliamentary diplomacy through improving dialogues with other Parliaments. She highlighted that there is not only role within your own committees, but based on a member's expertise, they can go as guest speakers to other committees. She said committees must invite outside expertise wherever required, to improve public governance for citizens.

Addressing the participants, **Senator Lt. Gen. (Retd.) Abdul Qayyum**, Chairperson, Senate Standing Committee on Defence Production, said that it is important to remember that MPs need to make committees effective by themselves being effective. Oversight does not mean adversarial relationship. It is about improving the ministries and departments we oversee as Mps.



Mr. Mohsin Leghari, Provincial Minister for Irrigation, Punjab addressing MPAs of Punjab Assembly on November 12, 2019 in Lahore

Ms. Shaista Pervez Malik, MNA, said that her political journey as a member of Parliament has hugely benefitted from PILDAT's work over the years in building capabilities of MPs and parties both in Pakistan and abroad. She said that committees are the soul of Parliament. Alongside being prepared for meetings, she said that it is also important that the system of committees is improved so that members get agenda of committees at least a week before each meeting. She highlighted that it is crucial that MPs, both in committees and individually, members seek and receive input from experts, organisations and civil-society organisations. Effective participation in committees is not just needed with punctuality but to remain involved throughout the proceedings of committee.

Former Senator and Secretary General PPP-Parliamentarian, Farhatullah Babar said that PILDAT deserves appreciation for focussing on the important subject of committee effectiveness but also serving as the oldest training academy for legislative strengthening. He said that women MPs have displayed the most talent in effectiveness and a great desire for learning and strengthening their role as MPs. He said that there is a general hesitation in bureaucracy to hide information. It is the job of committees to question and seek information. While preparing for committee meetings, he said that members must also focus on reading minutes so that to ensure these accurately record proceedings. He emphasised committees, while discussing reports must not only adopt reports but to follow-up to ensure recommendations are being pursued. Members must also ensure that assurances by ministers in committees must be recorded in minutes and then members must take these to Senate Committee on Government Assurances to hold government to account. Committees and members must focus on consulting with expertise as no one person can be aware of everything. Members must invoke the powers to convert the house into a Committee of Whole on important national issues which may not be possible in departmental committees.

Committees can also direct government entities, such as National Commission on Human Rights, to investigate an issue which may not be in the purview of committees.

Ms. Kanwal Shauzab, MNA, stressed on the need for more and more such capacity building sessions to be held so as to build capabilities of all members of Parliament. Even though women are very effective as members, it is generally thought that they are not very aware and because most are indirectly-elected, they are not well-versed with real issues. Not just fellow members have this bias against female MPs, but even bureaucracy in committees tends to believe women MPs are not aware of issues. Therefore, instead of building capabilities of women MPs and raising their confidence, such a bias makes women MPs lose their existing confidence. Women MPs have not been allocated committees based on their expertise. She urged that not only fellow members and parties, but organisations such as PILDAT must work to ensure that the crucial issue of discrimination against women MPs is resolved.

Beginning the session, **Ms. Aasiya Riaz,** Joint Director PILDAT, said that the session is organised to highlight that effectiveness of committees is in effect effectiveness of Parliament. Committees, in both Senate and the National Assembly, have immense powers to "examine budget, expenditures, administration, delegated legislation, public petitions and policies of a ministry or department, its associated public bodies, and advise ministries/departments of their recommendations." This huge role also poses a crucial responsibility for MPs to effectively play their role. She shared that a detailed briefing paper has been prepared on the subject which is shared with Mps.

The course saw active participation, Q&A and discussion by MPs who included Ms. Rukhsana Naveed, MNA, PTI, Ms. Uzma Riaz, MNA, PTI, Dr. Seemi Bokhari, MNA, PTI, Ms. Naureen Farooq Khan, MNA, PTI, Ms. Najma Hameed,



Group photo of participants at a Course on November 27, 2019 in Peshawar

Senator, PML-N, Ms. Keshoo Bai, Senator, PPPP, Ms. Saira Bano, MNA, GDA, Ms. Sitara Ayaz, Senator, ANP, Ms. Shaista Pervez Malik, MNA, PML-N, Senator Lt. Gen (Retd) Abdul Qayyum, PML-N, Ms. Shunila Ruth, MNA, PTI, Ms. Nafeesa Inayat Ullah Khattak, MNA, PTI, Dr. Mehar Taj Roghani, Senator, PTI, Ms. Sassui Palijo, Senator, PPPP, Ms. Seemi Ezdi, Senator, PTI, Ms. Shahida Rehmani, MNA, PPPP, Dr. Shazia Sobia Aslam Soomro, MNA, PTI, Ms. Syma Nadeem, MNA, PTI, Ms. Ghazala Saifi, MNA, PTI, Ms. Nusrat Wahid, MNA, PTI, Ms. Farukh Khan, MNA, PML, Zahra Wadood Fatemi, MNA, PML-N, Kanwal Shauzab, MAN, PTI, Ms. Shamim Ara Panhawar, MNA, PPPP and Ms. Nasiba Channa, MNA PPPP.

### Internal Democracy of Political Parties and the Parliament

(L-R) Mr. Hamid Khan, Senior Lawyer and former Senior Vice president PTI, Mr Afrasiab Khattak, Former Senator, ANP, Mr. Farhatullah Babar, Secretary General, Ms. Aasiya Riaz, Joint Director, PILDAT

Political Parties are the building blocks of a democratic structure and as a think tank committed to strengthening democracy and democratic institutions, PILDAT has been focussed on studying and analysing structures and functions of political parties, building their capacities and providing support and facilitation in developing and articulating party policies on key areas of democratic governance in Pakistan.

From studying and analysing internal democracy of political parties and working together with decision making circles of key political parties on developing internal structures and think tanks to developing policy pledges on a varied set of policies, PILDAT has been a trusted partner and facilitator of strengthening of political parties in Pakistan. Following activities held during the period

### Political Parties debate internal democracy issues

In a Roundtable Conference organised by PILDAT, in collaboration with Friedrich Ebert Stiftung-Pakistan, on Internal Democracy of Political Parties of Pakistan, political parties, media, academia and civil society gathered together to stress upon the need for promotion of intra-party democracy in Pakistan.



(L-R) Mian Muhammad Aslam, Naib Amir Islamabad, JIP, Syed Nayyer Hussain Bokhari, Secretary General, PPP, Mr. Arshad Dad, Senior Vice President, PTI

The Roundtable Conference took place on December 19, 2019 in Islamabad to address important questions on the subject including: How important is democracy within political parties? Why is intra-party democracy not given importance by people, as most popular parties are the least democratic? and How can political parties be institutionalised instead of being lengthened shadow of their leaders?

Key Representatives from major political parties included Mr. Arshad Dad, Senior Vice President, PTI, Dr. Tariq Fazal Chaudhary, former MNA and former minister, PML-N, Syed Nayyer Hussain Bokhari, former Chairman Senate and Secretary General, PPP, Mr. Aslam Khan Ghauri, Deputy Secretary General, JUI-F, Mian Muhammad Aslam, Naib Amir Islamabad, JIP, and Senator Mir Tahir Bizenjo, NP.

Some other distinguished discussants included **Mr. Afrasiab Khattak**, former Senator and former member ANP, **Mr. Wazir Ahmed Jogezai**, former Deputy Speaker National Assembly of Pakistan, **Dr. Niaz Murtaza**, Senior fellow UC Berkeley, **Mr. Ayaz Wazir**, former Ambassador, **Hafiz Tahir Khalil**, Bureau Chief-Islamabad Jang and **Lt. Gen. (r) Talat Masood**, former Defence Secretary. In addition, members of academia and civil society participated in large numbers.

Earlier, **Mr. Ahmad Bilal Mehboob**, President, PILDAT opened the Roundtable Conference by welcoming the guest speakers, discussants and participants, and explained the purpose and objective of the exercise. **Ms. Amna Kausar**, Projects Manager, PILDAT presented an introduction to the roundtable and key findings of PILDAT's work.

# State of Parliament, Local Government and Internal Democracy in Political Parties in Pakistan

In keeping with its traditions of documenting proceedings of



(L-R) Syed Mustaf Kamal, Chairman PSP, Mr. Mani Shankar Aiyar, Former Indian Union Minister Panchayat Raj, Mr. Shahzad Arbab, Former Advisor to Prime Minister, Mr. Ahmed Bilal Mehboob, President, PILDAT

various activities and discussions, PILDAT on January 29, 2020 shared a brief report of the 3 sessions organised and hosted at the 2020 edition of the Afkar-e-Taza ThinkFest in Lahore on January 11-12, 2020.

PILDAT partnered with the Information Technology University, Punjab to organise 3 sessions at the ThinkFest 2020. The Afkar-e-Taza ThinkFest started in 2016 with the ideal of bringing serious, academically and intellectually rigorous discussions into the public sphere in Pakistan. The festival aims to bring world leaders and intellectuals to Pakistan so that they can interact with locals, and that Pakistanis—most importantly, can listen, learn and interact with them. The ultimate purpose of the ThinkFest, which is reflected in its Urdu title, Afkar-e-Taza, meaning New Ideas, which is taken from Pakistan's poet laureate Sir Muhammad Iqbal's couplet, is to germinate such new and fresh ideas which would make Pakistan a truly democratic, progressive and forward-looking country.

The three sessions conceived, planned and hosted by PILDAT at the ThinkFest 2020 revolved around meaningful and candid discussions and deliberations on the state of Parliament, Local Government and Internal Democracy in Political Parties in Pakistan.

The first session, titled Another Local Government Law was held on January 11 where PILDAT President, **Mr. Ahmed Bilal Mehboob**, talked with **Mr. Shahzad Arbab**, Advisor to Prime Minister on Establishment, **Mr. Mani Shankar Aiyar**, former Indian Union Minister Panchayat Raj, and **Syed Mustafa Kamal**, Chairman PS and former Mayor Karachi.

The second session, titled Parliament Today was also organised on January 11, 2020 and comprised **Engr. Khurram Dastgir Khan**, MNA and former Federal Minister, **Mr. Javed Jabbar**, former Senator and former Federal Minister and **Mr. Ahmed Bilal Mehboob**, President PILDAT.

The third panel discussion was held on January 12, 2020 on the subject of Internal Democracy in Political Parties of Pakistan, where **Ms. Aasiya Riaz**, PILDAT Joint Director, was in conversation with **Mr. Farhatullah Babar**, Secretary General PPPP and former Senator, **Mr. Afrasiab Khattak**, former Senator and office-bearer of the ANP and **Mr. Hamid Khan**, Senior Lawyer and former Senior Vice President PTI.

### Youth



Group photo of fellows during Young Politician's Fellowship Program in Islamabad

PILDAT believes sustainable democracy and the sustainability of sound democratic institutions in Pakistan is not possible without youth's involvement in the democratic and political processes. To empower youth of Pakistan PILDAT is conducting various briefing sessions, trainings, lectures and workshops since 2002 in the whole country where youth can engage themselves with mainstream political parties to highlight their main concerns regarding education, employment, health and other issues. Youth also helped out the political parties in making their policies and manifestoes which focussed on their challenges. Following activities held during the period:

### Launching of Young Politicians Fellowship Programme, Second Cohort 2019

PILDAT/Tabeer launched the Second Cohort of Young Politicians' Fellowship Programme (YPFP) on September 16, 2019 which selected 27 of the brightest young political party members from all political parties represented in the National Assembly and/or the four Provincial Assemblies to provide them with a unique opportunity of learning, training and building of leadership skills.

The Young Politicians' Fellowship Programme (YPFP) is a prestigious programme of training and in-depth learning for young, active and passionate political party workers. The highly-competitive fellowship programme was designed to provide a unique opportunity to selected young members, belonging to Pakistan's political parties represented in the National Assembly and/or the four Provincial Assemblies, to tackle political challenges and opportunities and effectively contribute to policy reform. The fellowship, through high-level trainings and engagements, facilitated selected fellows to connect, exchange experiences, and receive academic, practitioner and policy training to enrich their knowledge of the field of politics. The YPFP aimed to expose young members of

various political parties of Pakistan to political knowledge and practices both within the parties and other political institutions through dialogues and interaction with some of the most knowledgeable and experienced subject-specialists in Pakistan.

### Political Parties pledge special focus on youth

Tabeer/PILDAT successfully concluded the second cohort of the Young Politicians' Fellowship Programme on December 13, 2019 with a Knowledge Management Workshop in a bid to transmit the blueprint of the Fellowship Programme to Political Parties in Pakistan. Tabeer/PILDAT selected 27 of the brightest young politicians from political parties represented in the National/Provincial Assemblies of Pakistan to provide them with a unique learning platform.

Political leadership at the event included Senator Mir Tahir Bizenjo, Senior Leader (NP), Dr. Farid Ahmed Piracha, Naib Amir (JIP), Mr. Aslam Ghauri, Deputy Secretary General (JUIF), Syed Amin UI Haque, MNA and Member Rabita Committee (MQM-P), Mr. Sher Ali Arbab, MNA and Additional Secretary General (PTI), Mr. Rizwan Mumtaz, Senior Leader(PML), and Mr. Musaddiq Ghumman, Joint Secretary (PTI).

The participants were provided a blueprint for conducting the fellowship programmes in their political parties in the form of a report and a video tutorial. The participants vowed to take similar initiatives amongst their political parties.

**Mr. Ahmed Bilal Mehboob,** President PILDAT, opened the concluding ceremony/Knowledge Management Workshop which was attended by senior representatives of Political Parties who thanked Tabeer/PILDAT for their innovative initiatives to support democracy in Pakistan.

Mr. Ahsan Ali Ghori of Muttahida Qaumi Movement-Pakistan was announced as Fellow of the Cohort, while Ms. Sadia Khan from Jamiat Ulama e Islam (Fazl Ur Rehman) and Ms. Fatima Mumtaz of Pakistan Peoples Party stood second and third respectively.

27 Fellows belonging to 10 political parties were awarded fellowship certificates. The graduating cohort of YPFP November-December 2019, included Barrister Adil Kahlon (PTI), Dr. Ashfaq Munir (PTI), Ms. Qurrat ul Ain Dahar (PTI), Ms. Sehrish Naz (PTI), Mr. Yassar Talib (PTI), Mr. Adil Shahbaz (PML-N), Ms. Amina Hassan Sheikh (PML-N), Ms. Javeria Hameed (PML-N), Mr. Khurram Tariq (PML-N), Mr. Mahboob Mohsin (PML-N), Ms. Fatima Mumtaz (PPP), Ms. Fouzia Zar (PPP), Mr. Javed Nayab Laghari (PPP), Mr. Muhammad Raza Khan (PPP), Mr. Ahsan Ali Ghori (MQM-P), Mr. Muhammad Bilal Shaikh (MQM-P), Mr. Muhammad Hasnain Qureshi (MQM-P), Mr. Muhammad Saddique Madni (JUI-F), Ms. Sadia Khan (JUI-F), Mr. Zohaib Soomro (JUI-F), Mr. Maaz Ahmed Kakakhel (JIP), Mr. Amin Ur Rasheed (ANP), Mr. Muhammad Asif Khan (ANP), Mr. Younas Zada (ANP), Ms. Meena Baloch (BAP), Mr. Qasim Sarfraz (PML) and Mr. Saad Dehwar Baloch (NP).

Earlier in March-April 2019, YPFP Cohort 1 had successfully completed the four weeks training programme. The current programme also spread over a period of 4 weeks consisted of various political education activities at Islamabad consisting of roundtable discussions with renowned leaders and experts in their respective fields. Various successful and prominent politicians shared their experiences with the fellows. It also consisted of Study Visits to the parliamentary institutions and meetings with senior public officials based in Islamabad and/or Provincial Capitals. Fellows also did a week of residency at the secretariat of the concerned political party and participation in party activities such as meetings and discussion with senior Party Leadership; observing meetings of party institutions such as the Executive Committee, Policy Planning Wing; Observing and assisting Party Secretariat. Lastly, fellows worked on and finalised a policy brief which they presented to a panel of experts. Their overall performance was evaluated and graded.

The YPFP was managed on behalf of PILDAT by Ms. Amna Kausar, Manager of YPFP and Mir Sanaullah Khan and Syed Razi Gilani, Project Officers.

### $Articles\,Written\,by\,Mr.\,Ahmed\,Bilal\,Mehboob, President\,PILDAT$

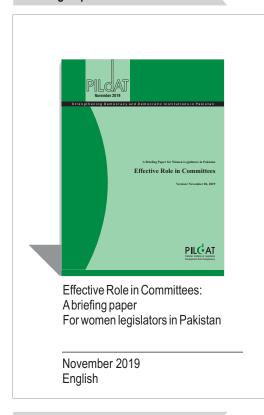
President PILDAT, Ahmed Bilal Mehboob writes regularly on political issues in Dawn and Arab News. Following are his articles published in Dawn in the reporting period:

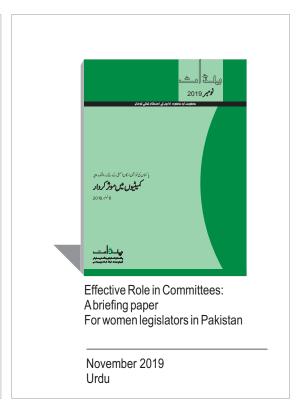
No.	Newspaper	Article Name	Date Published
1.	Dawn	A test for election observers	July 23, 2018
2.	Dawn	The challenges of election day	July 28, 2018
3.	Herald	What makes scrutiny of candidates controversial?	July 30, 2018
4.	Newsline	What are the three biggest challenges the new government faces?	August Issue 2018
5.	Dawn	How big should the cabinet be?	October 12, 2018
6.	Dawn	The by - election results	October 29, 2018
7.	Dawn	Parliament's first 100 days	November 26, 2018
8.	Arab News	100 days on, several hurdles lie on the road ahead for the PTI	November 29, 2018
9.	Arab News	Decisions taken today could shape the politics of the future for Pakistan	December 22, 2018
10.	Dawn	Impartial accountability?	December 22, 2018
11.	Dawn	Beyond the PAC stalemate	January 4, 2019
12.	Dawn	Taking parliament seriously	January 21, 2019
13.	Arab News	Justice Khosa's proposal could open up a Pandora's box for Pakistan	January 31, 2019
14.	Dawn	Inter-institutional dialogue, but how?	February 3, 2019
15.	Dawn	The first six months	February 17, 2019
16.	Arab News	Return of the Politics of Enmity	February 24, 2019
17.	Dawn	Production orders politics	March 4, 2019
18.	Dawn	Why not consult each other?	March 18, 2019
19.	Arab News	Pakistan in the grey	March 18, 2019
20.	Dawn	Lawmakers' pay	March 29, 2019
21.	Arab News	Indian election manifestos: What Pakistanis should know	April 11, 2019
22.	Dawn	Two faces of democracy	April 12, 2019
23.	Arab News	The politics and optics of Pakistan's cabinet reshuffle	April 28, 2019
24.	Arab News	Unintended consequences of more parliamentary seats for tribal areas	May 20, 2019
25.	Arab News	New Local Governments Could Usher In PTI's Promised Revolution	June 3, 2019
26.	Dawn	Flawed budget process	June 17, 2019
27.	Arab News	Reasons for tax evasion in Pakistan	June 30, 2019

## | PUBLICATIONS & DISSEMINATION

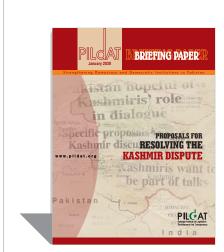
### PILDAT Publications July 2018 to June 2019

### **Briefing Papers**



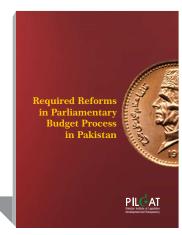


### **Briefing Papers**



Proposals for Resolving the Kashmir Dispute

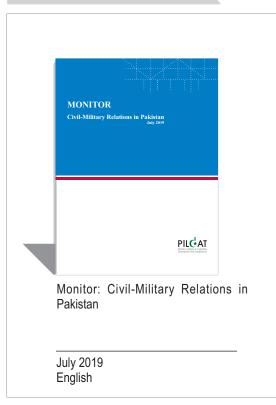
January 2020 English

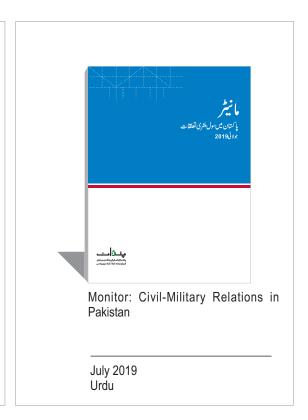


Required Reforms in Parliamentary Budget Process In Pakistan

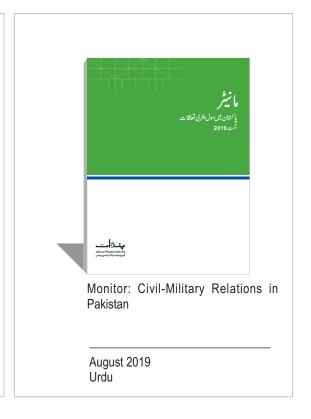
June 2020 English

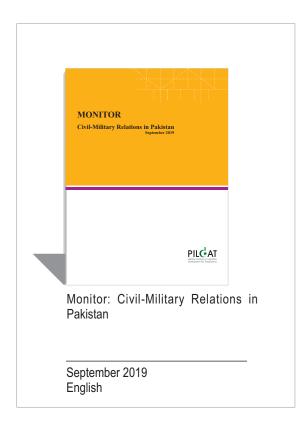
### **Monitors**

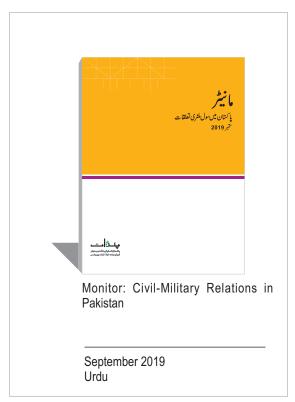




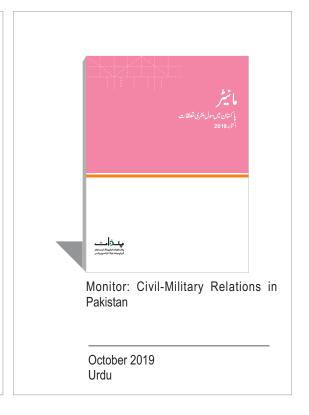




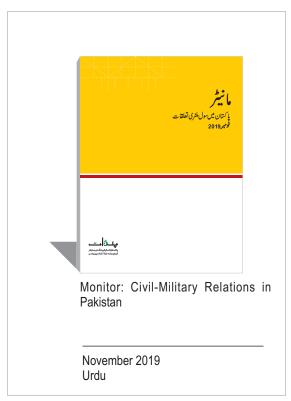


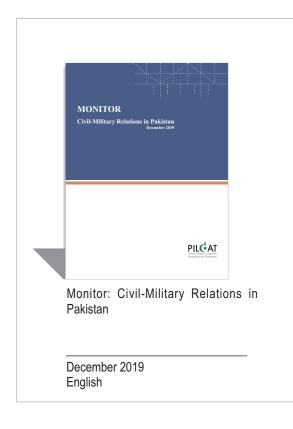


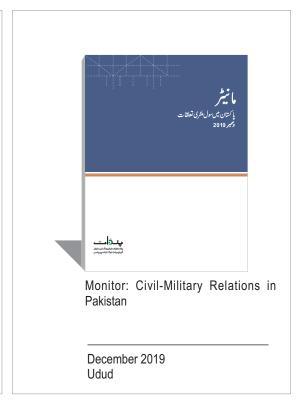


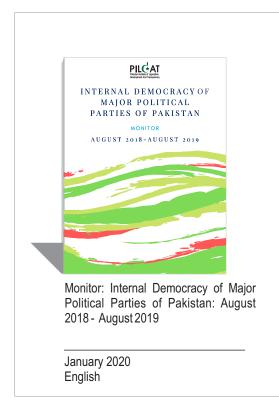


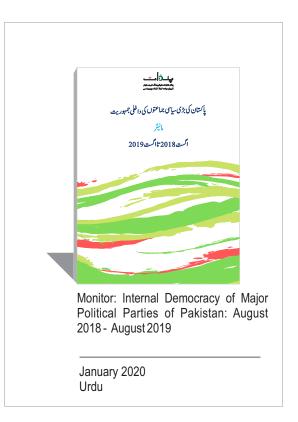














January 2020

English

Monitor: Inter-Institutional Relations in Pakistan

January 2020

Urdu

پاکستان میں بین الاداراتی تعلقات



Monitor: Inter-Institutional Relations in Pakistan

February 2020 English



Monitor: Inter-Institutional Relations in Pakistan

February 2020 Urdu



Monitor: Inter-Institutional Relations in Pakistan

March 2020 English



Monitor: Inter-Institutional Relations in Pakistan

March 2020 English



English





May 2020

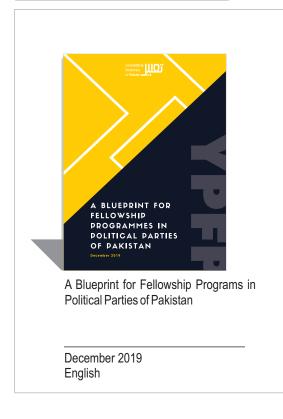
English

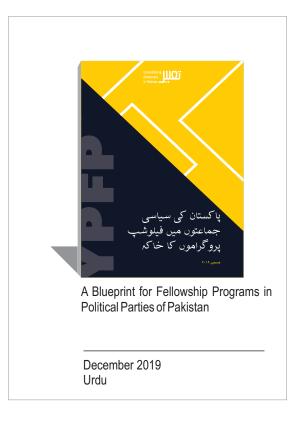


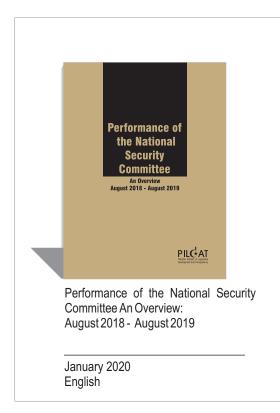


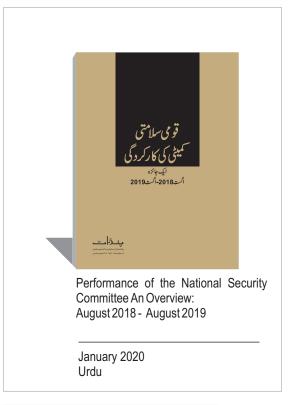


### **Reports**



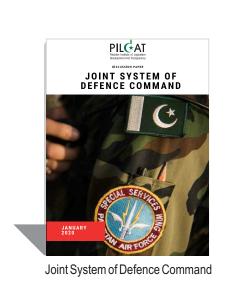






### **Discussion Paper**





January 2020 English

# | Auditors Report and Financial Statements

## Nadeem Safdar & Co. Chartered Accountants

Office No 2, 1st Floor, VIP Square, I-8 Markaz, Islamabad, Pakistan Tel: +92(51)8431604-5

Email: nsafdar@nsco.com.pk nsafdar66@gmail.com URL: www.nsco.com.pk

### INDEPENDENT AUDITORS' REPORT TO THE BOARD OF DIRECTORS

### **Opinion**

We have audited the financial statements of Pakistan Institute of Legislative Development and Transparency ("the Society"), which comprise of the statement of financial position as at June 30, 2020 and the income and expenditure account, the statement of changes in accumulated fund and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Pakistan Institute of Legislative Development and Transparency as at June 30, 2020 and of its financial performance and its cash flows for the year then ended in accordance with Accounting Standard for Not for Profit Organizations (NPOs) issued by the Institute of Chartered Accountants of Pakistan (ICAP) and International Financial Reporting Standards for Small and Medium-sized Entities (IFRS for SMEs) issued by International Accounting Standard Board (IASB) as notified by the SECP.

### Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the audit of Financial Statements* section of our report. We are independent of the Society in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibility of Management and Those Charged with Governance for the Financial Statements

The management is responsible for the preparation and fair presentation of the financial statements in accordance with Accounting Standard for Not for Profit Organizations (NPOs) issued by the ICAP and International Financial Reporting Standards for Small and Medium-sized Entities (IFRS for SMEs) issued by IASB as notified by the SECP, and for such internal control as the management determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operation, or has no realistic alternative but to do so.

Those charged with Governance are responsible for overseeing the Society's appropriate financial reporting process.

### Nadeem Safdar & Co. Chartered Accountants

### Auditor's responsibilities for the Audit of Financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exist. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decision of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risk, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimate and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of financial statements, including the disclosures, and whether the financial statements represent the underlying transaction and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nadsen Salow & W. Chartered Accountalits Engagement Partner: Nadeem Safdar

Date: 2 5 JAN 2021 Islamabad

## PAKISTAN INSTITUTE OF LEGISLATIVE DEVELOPMENT AND TRANSPARENCY STATEMENT OF FINANCIAL POSITION AS AT JUNE 30,2020

	Note	2020 (Rupe	2019
ASSETS	Note	(Kupe	es)
Non current assets			
Property and equipment-tangible	4	98,767,864	104,579,195
Intangible assets	5	1	1
Long term deposits		347,000	347,000
	•	99,114,865	104,926,196
Current assets			
Loans and advances - considered good	6	5,073,133	247,420
Deposit and short term prepayments	7	334,079	403,807
Current tax asset	8	15,132,744	8,349,408
Receivable from donors	10	-	7,319,005
Cash and bank balances	9	17,487,964	7,396,631
		38,027,920	23,716,271
	-	137,142,785	128,642,467
FUND AND LIABILITIES			
Fund			
Accumulated fund	_	91,555,163	83,358,370
		91,555,163	83,358,370
Non current liabilities			
Deferred grants	10	892,833	-
Current liabilities			
Trade and other payable	11	44,694,789	45,284,097
Contingencies and commitments	12		
	-	137,142,785	128,642,467

The annexed notes from, 1 to 22, form an integral part of these financial statements.  $N_{\mu}^{\mu\nu}$ 

Secretary General

### PAKISTAN INSTITUTE OF LEGISLATIVE DEVELOPMENT AND TRANSPARENCY INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED JUNE 30, 2020

	Note	<b>2020</b> 2019 (Rupees)	
Income	13	134,438,219	108,464,752
Expenditure			
Program costs:			
Workshop and seminar expenses	14	112,366,444	82,685,443
General and administrative expenses	15	13,870,342	13,050,808
Finance costs	16	4,640	27,055
		126,241,426	95,763,306
Surplus for the year		8,196,793	12,701,446

The annexed notes from, 1 to 22, form an integral part of these financial statements.

Secretary General

### PAKISTAN INSTITUTE OF LEGISLATIVE DEVELOPMENT AND TRANSPARENCY STATEMENT OF CHANGES IN ACCUMULATED FUND FOR THE YEAR ENDED JUNE 30, 2020

	(Rupees)
Balance as at July 01, 2018	70,656,924
Surplus for the year	12,701,446
Balance as at June 30, 2019	83,358,370
Balance as at July 01, 2019	83,358,370
Surplus for the year	8,196,793
Balance as at June 30, 2020	91,555,163

The annexed notes from, 1 to 22, form an integral part of these financial statements.  $N_{\mu}^{(b)}$ 

Secretary General

### PAKISTAN INSTITUTE OF LEGISLATIVE DEVELOPMENT AND TRANSPARENCY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2020

		2020	2019
	Note	(Rupee	
CASH FLOWS FROM OPERATING ACTIVITIES			,
		0 107 702	12 701 446
Surplus for the year Adjustments for:		8,196,793	12,701,446
Depreciation	Γ	5,261,870	5,936,106
(Gain) on disposal of property and equipment		(1,478,503)	-
Finance costs		4,640	27,055
	_	3,788,007	5,963,161
Cash inflow in operations before working capital changes	Ī	11,984,800	18,664,607
Working capital changes:			
(Increase)/decrease in current assets			
Loans and advances		(4,825,713)	263,581
Deposits and short term prepayments		69,728	10,641
Receivables from donors		7,319,005	406,977
(Decrease) in current liabilities			
Trade and other payable		(589,308)	(6,408,676)
0.1	_	1,973,712	(5,727,477)
Cash generated from operations		13,958,512	12,937,130
Finance costs paid		(4,640)	(27,055)
Income tax deducted at source/paid	7 19 19 1 <u>1</u>	(6,783,336)	(5,728,178)
Net cash inflow from operating activities		7,170,536	7,181,897
CASH FLOWS FROM INVESTING ACTIVITIES			
Additions to property and equipment	Г	(1,181,536)	(2,660,906)
Proceeds from disposal of property and equipment		3,209,500	-
Net cash inflow/(outflow) from investing activities		2,027,964	(2,660,906)
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase in deferred grant		892,833	_
Net cash inflow from financing activities		892,833	-
Net increase in cash and cash equivalents	,	10,091,333	4,520,991
Cash and cash equivalents at beginning of year	_	7,396,631	2,875,640
Cash and cash equivalents at end of year	9	17,487,964	7,396,631
The annexed notes from, 1 to 22, form an integral part of these	financial state	ements. NSW	

NS

Secretary General



### Islamabad Office:

P. O. Box 278, F-8, Postal Code: 44220, Islamabad, Pakistan

### **Lahore Office:**

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